EXPENSES

General Fund	Certified	Certified	Certified	Certified	
Net School Spending	FY20 5/15/19	FY21 6/10/20	FY22 3/17/21	FY23 3/9/22	
Central Office	906,555	1,017,075	786,740	886,913	
District Instruct. & Services	815,399	917,504	943,336	1,077,620	
Business	349,973	356,677	358,272	370,482	
Risk Management	4,730,927	4,601,443	4,749,271	4,954,289	
Technology	433,937	482,778	490,340	490,340	
Facilities	1,928,854	1,972,891	1,939,665	1,906,965	
Special Education	3,533,156	3,555,108	3,581,800	3,596,855	
Early Childhood	206,296	211,500	136,725	140,752	
Lura White	2,317,622	2,505,498	2,656,959	2,769,573	
Page Hilltop	2,901,599	2,977,647	3,082,721	3,150,156	
Middle School	2,598,464	2,615,676	2,694,636	2,773,888	
High School	3,469,708	3,723,776	3,807,304	3,875,108	
Other Districts	1,725,004	1,650,000	1,650,000	1,580,000	
Transfer to Legal		650,000			
Transfer to Capital Stabilization Fund	300,000	151,242			
Transfer to Debt Payment	370,423				
Transfer to SpEd Reserve Fund	60,504				
	26,648,421	27,388,815	26,877,770	27,572,941	
Non-	Amended	Certified	Certified	Certified	
Net School Spending	FY20 5/15/19	FY21 6/10/20	FY22 3/17/21	FY23 3/9/22	
Transportation	1,684,075	1,825,815	1,805,815	1,847,856	Transportation Assess. Formula
Capital - Debt (Excluded)	1,378,379	1,379,679	1,379,579	1,382,729	Debt Assessment Formula
Capital - Interest (Not Excluded)	0			51 <u>,</u> 856	Capital Assessment Formula
	3,062,454	3,205,494	3,185,394	3,282,441	
			<u> </u>		
Total	29,710,875	30,594,309	30,063,164	30,855,382	

REVENUE REVENUE

General Fund Revenue	FY20 5/15/19	FY21 6/10/20	FY22 3/17/21	FY23 3/9/22	
Chapter 70	8,284,061	8,352,131	8,350,691	8,400,431	FY23 Preliminary (FY22 + \$30 per studen
Charter Tuition Reimbursement	55,366	50,000	100,000	100,000	Projected FY22
Regional Transportation Reimbursement	360,000	400,000	400,000	450,000	Final FY21 (\$515k)
Excess & Deficiency					
Medicaid	200,000	160,000	100,000	120,000	FY21 actual \$177k
Regional Transportation Reimbursement Fund		149,035			
E&D Transfer to General Fund		650,000			
E&D - Transfer to Debt Payment	370,423				
E&D - Transfer to Capital Stabilization Fund	300,000	151,242			
E&D - Transfer to SpEd Reserve Fund	60,504				
	9.630.354	9.912.408	8.950.691	9.070.431	

Assessment	FY20 5/15/19	FY21 6/10/20	FY22 3/17/21	FY23 3/9/22	Assessment
Operating	18,702,141	19,302,222	19,732,894	20,402,222	
Capital (Debt) Excluded	1,378,379	1,379,679	1,379,579	1,382,729	
Total	20,080,520	20,681,901	21,112,473	21,784,951	

Other Funds	FY20 5/15/19	FY21 6/10/20	FY22 3/17/21	FY23 3/9/22	
Revolving	1,865,738	1,780,714	1,760,967	1,796,247	(see detail page)
Grants	1,235,197	1,212,709	1,212,709	1,212,709	(see detail page)
Subtotal	3,100,935	2,993,423	2,973,676	3,008,956	
All Funds - Total	32,811,810	33,587,732	33,036,841	33,864,339	

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	Operating Assessment	Total	Ayer	Shirley	Formula Source and Shares
1	Required Local Contribution	14,087,905	8,677,592	5,410,313	FY23 Preliminary 1-27-22
2	Net School Spending Above RLC	4,414,605	2,494,252	1,920,353	ASRSD - 56.5/43.5 % allocation
3	Transportation	1,847,856	1,044,039	803,817	ASRSD - 56.5/43.5 % allocation
4	Capital: Interest (Not Excluded)	51,856	28,313	23,543	ASRSD - 54.6/45.4 % allocation (Field Project BAN)
5	Capital - All Other				ASRSD #5 Allocation Method
	Total	20,402,222	12,244,196	8,158,026	
	FY22	19,732,894	11,759,189	7,973,705	
	increase	669,328	485,007	184,321	
		3.4%	4.1%	2.3%	
	Excluded Debt				
	Capital: Debt Service	1,396,369	889,150	507,219	Calculation on Capital Debt detail page 18
4	Capital: Stab. Fund Withdrawal	(13,640)	0	(13,640)	To be Approved by Shirley Selectmen vote
	Total	1.382.729	889.150	493,579	

Operating Assessment & Debt	21,784,951	13,133,346	8,651,605
FY22	21,112,473	12,670,130	8,442,343
increase	672,478	463,216	209,262
	3.2%	3.7%	2.5%

	Assessment Element	Basis & Calculation
1	Required Local Contribution	FY23 from DESE - Based on town income & property value
2	Net School Spending Above RLC	Foundation Enrollment Share - five year average
3	Transportation	Foundation Enrollment Share - five year average
4	Capital: Principal & Interest	50% Found. Enroll. Share and 50% Resid. Enroll. Share MS & HS (Roll. Avg.)
5	Capital - All Other	Five Yr. Avg. of 50% Found Enroll. Share and 50% Comb. Effort Yield (DESE)

Function/Location CENTRAL OFFICE	Amended FY20 5/15/19	Certified FY21 6/10/20	Certified FY22	Certified FY23	FTEs
SCHOOL COMMITTEE (1110)					
Treas./Assist. Salary	11,307	11,646	11,996	11,996	Stip.
Salary - Contract increases	560,000	663,035	425,000	525,000	
Salary - Retirement	36,000	36,000	36,000	45,000	
Supplies	1,100	1,100	1,100	1,100	
Advertising & Other	4,400	4,400	4,400	4,400	
Dues, Registrations	7,100	7,100	7,100	7,100	
	619,907	723,281	485,596	594,596	
SUPERINTENDENT (1210)	·				
Supt. Salary	175,620	180,900	186,327	175,000	1.0
Salary - Annuity	0	0	0	2,500	
Admin. Assist. Salary	62,228	64,094	66,017	66,017	1.0
Postage	1,000	1,000	1,000	1,000	
Supplies	3,500	3,500	3,500	3,500	
Memberships & Dues	5,300	5,300	5,300	5,300	
Services - Software	5,000	5,000	5,000	5,000	
Advertising	3,500	3,500	3,500	3,500	
Registrations & Conferences	2,500	2,500	2,500	2,500	
Travel	3,000	3,000	3,000	3,000	
	261,648	268,794	276,144	267,317	
LEGAL (1430)					
Legal - Supt./Other	25,000	25,000	25,000	25,000	
	25,000	25,000	25,000	25,000	
	906,555	1,017,075	786,740	886,913	2.0

Function/Location DISTRICT INSTRUCTION	Amended FY20 5/15/19	Certified FY21 6/10/20	Certified FY22	Certified FY23	FTEs
CURRICULUM & INSTR.(2110)	1 120 0/10/10	1 121 0/10/20	1122	1 120	I ILS
Salary - Asst. Superintendent	130,000	133,900	137,917	137,917	1.0
Salary - Student Services	50,000	51,500	53,045	53,045	0.5
Salary - Annuity	1,500	1,500	1,500	1,500	
	181,500	186,900	192,462	192,462	•
LEAD TEACHERS (2220)	,	,	,	,	
Salary - Curriculum Leaders		48,447	48,447	49,900	
Salary - Coordinators	10,761	6,000	6,000	6,000	
	10,761	54,447	54,447	55,900	*
TEACHER SALARY (2305)	·	·	ŕ	ŕ	
Health Insurance Offset	56,000	50,000	48,000	46,000	
Lane Changes	20,600	40,000	0	100,000	
Ŭ	76,600	90,000	48,000	146,000	*
SPECIALIST TEACHER (2310)	.,		,,,,,,,	,	
Teacher Salary - EL	201,277	201,277	241,277	241,277	3.0
	201,277	201,277	241,277	241,277	
SUBSTITUTES (2325)	,	- ,	,	,	
Salary - Coordinator & Assist.	7,900	7,900	7,900	7,900	
Salary - Teachers - Long Term	37,000	37,000	37,000	37,000	
Salary - Other (Nurse Subs.)	8,000	8,000	8,000	8,000	
Service - Frontline (Sub software)	6,800	6,800	7,800	7,800	
Corvice Trontime (Cub Software)	59,700	59,700	60,700	60,700	
PROF. DEVEL (2357)	33,700	33,700	00,700	00,700	
Salary - Subs. Teachers	2,000	2.000	2,000	2,000	
Supplies	6,000	6,000	6,000	6,000	
	0,000	0,000	0,000	0,000	
Services - Technology	~	ŭ	~	•	
Services - Consultants	15,000	15,000	15,000	15,000	
Course Reimbursement	25,000	25,000	25,000	25,000	
Other (Travel/Conf.)	4,000	4,000	4,000	4,000	
	52,000	52,000	52,000	52,000	
TEXTBOOKS (2410)					
Textbooks	70,000	36,000	36,000	62,000	
	70,000	36,000	36,000	62,000	
INSTRUCT. EQUIP. (2420)					
Postage Machine Leases	5,100	5,100	5,100	5,100	
Copier Leases	57,536	57,536	57,536	57,536	
Copier Supplies	4,975	4,975	4,975	4,975	i
	67,611	67,611	67,611	67,611	
INSTR. SUPPLIES (2430)					
Supplies - 504	2,000	2,000	2,000	2,000	
Supplies - EL	4,000	4,000	4,000	4,000	
Services - Interpreters, translation	1,800	1,800	2,800	2,800	
	7,800	7,800	8,800	8,800	
OTHER INSTRUCT. (2440)					
Services - Teachpoint	5,300	5,400	5,670	5,670	
District Travel	4,000	4,000	4,000	4,000	
	9,300	9,400	9,670	9,670	,
INSTRUCT. SOFTWARE (2455)	·	·	ŕ	ŕ	
Software - Ren. Reading & Math	30,500	30,500	30,500	30,500	
Software - Newsela Soc. Studies	,	20,000	20,000	27,600	
Software - Library (Follett)	4,700	5,000	5,000	5,000	
Software - Lexia	7,200	7,200	7,200	7,200	
Software - Curriculum Mapping	5,200	5,200	5,200	5,200	
Command Common mapping	47,600	67,900	67,900	75,500	
SCHOOL COUNSELING (2710)	,555	0.,000	01,000	10,000	
Director of Guidance	0	50,700	50,700	50,700	0.6
2.100tol of Galdario	0	50,700	50,700	50,700	0.0
HEALTH (3200)	U	30,700	30,700	30,700	
	4,000	4 000	4 000	4.000	
School Physician	,	4,000	4,000	4,000	
Nurse Leader	25,000	25,000	45,000	45,000	0.5
Supplies	0.050	1,000	1,000	1,000	
Software - SNAP	2,250	3,769	3,769	5,000	
	31,250	33,769	53,769	55,000	
	0/= 000	0/= =0	0.12.24	4 0== 000	
	815,399	917,504	943,336	1,077,620	5.6

Function/Location	Amended	Certified	Certified	Certified	
BUSINESS OFFICE	FY20 5/15/19	FY21 6/10/20	FY22	FY23	FTEs
BUSINESS (1410)					
Director - Salary	119,025	122,525	126,125	126,125	1.0
Salary - Coord./Assists.	163,255	168,202	173,197	173,197	3.0
Services - DESE Audit	3,000	3,000	3,000	5,000	
Services - Annual Audit	25,000	25,000	25,000	28,000	
Services - OPEB Valuation	0	7,000	0	7,210	
Services - Bank Fees	1,000	1,000	1,000	1,000	
Postage	2,000	2,000	2,000	2,000	
Supplies	3,950	3,950	3,950	3,950	
Services - Software Support	20,000	20,000	20,000	20,000	
Prof. Devel and Travel	3,500	4,000	4,000	4,000	
Interest - Bond Antic. Notes	9,243	0	0	-	
	349,973	356,677	358,272	370,482	4.0

Function/Location	Amended	Certified	Certified	Certified
RISK MANAGEMENT	FY20 5/15/19	FY21 6/10/20	FY22	FY23
RETIREMENT/MEDICARE (5100)				
Middlesex Retirement	446,008	467,540	490,917	514,000
Medicare Tax	212,906	212,906	202,906	202,906
	658,914	680,446	693,823	716,906
EMPLOYEE INSURANCE (5200)				
Health Ins Employees	3,564,960	3,412,719	3,540,696	3,717,731
Health Ins Retirees	196,867	198,092	203,044	203,044
Life Ins Employees	3,000	3,000	3,000	3,000
Life Ins Retirees	50	50	50	50
Workers Comp.	120,458	120,458	120,458	120,458
Unemp. Comp.	60,000	60,000	60,000	60,000
Unemp. Admin.	1,500	1,500	1,500	1,500
403(b) Admin.			0	2,200
COBRA Admin.	1,000	1,000	1,000	1,000
Flex. Spending Admin.	4,000	4,000	4,000	4,000
	3,951,835	3,800,819	3,933,748	4,112,983
OTHER INSURANCE (5260)				
Fidelity Bonds	1,000	1,000	1,000	1,000
Property	88,478	88,478	90,000	92,700
Equip./Umbrella	6,600	6,600	6,600	6,600
School Board Liability	4,800	4,800	4,800	4,800
General Liability	8,300	8,300	8,300	8,300
OPEB Funding	10,000	10,000	10,000	10,000
Deductible Reserve	1,000	1,000	1,000	1,000
	120,178		121,700	124,400
	4,730,927	4,601,443	4,749,271	4,954,289

Function/Location	Amended	Certified	Certified	Certified	
TECHNOLOGY	FY20 5/15/19	FY21 6/10/20	FY22	FY23	FTEs
TECHNOLOGY (1450)					
Salary - Director	94,463	97,296	100,215	100,215	1.0
Salary - Coord./Other	150,250	154,757	159,400	159,400	3.0
Salary - Webmaster	5,150	5,150	5,150	5,150	stip.
Services - Internet/Firewall	33,335	33,335	33,335	33,335	
Services - E mail Archive	0	0	0	0	
Services - Software Subscriptions	8,200	8,200	8,200	8,200	
Services - Master Library (Work orders)	4,000	4,000	4,000	4,000	
Services - Repair	0	0	0	0	
Services - Prof. Devel.	5,000	5,000	5,000	5,000	
Equip Hardware Purhase / Replacement	40,000	80,000	80,000	80,000	1:1 program
Equip Network & WiFi	20,000	20,000	20,000	20,000	
Equip Data Backup	2,000	2,000	2,000	2,000	
Other Exp Travel		1,500	1,500	1,500	
	362,397	411,238	418,800	418,800	
INSTRUCT. TECH. (2451)					
Software	18,000	18,000	18,000	18,000	
Supplies	23,000	23,000	23,000	23,000	
	41,000	41,000	41,000	41,000	
INSTRUCT. SOFTWARE (2455)					
Software - Student Admin (Rediker)	30,540	30,540	30,540	30,540	
	30,540	30,540	30,540	30,540	
	433,937	482,778	490,340	490,340	4.0

Function/Location FACILITIES	Amended FY20 5/15/19	Certified FY21 6/10/20	Certified FY22	Certified FY23	FTEs
CUSTODIAL (4110)	1 120 0/ 10/ 10	11210/10/20			
Facilities Coord.	83,640	86,149	88,734	88,734	1.0
Admin. Asst Salary	20,000	37,440	37,440	37,440	1.0
Cust LAW	124,800	124,800	124,800	124,800	3.0
Cust PH	178,107	178,107	178,107	178,107	4.0
Cust MS	104,000	104,000	104,000	104,000	3.0
Cust HS	167,200	167,200	167,200	167,200	4.5
Cust Maint./Tech.	25,769	25,769	25,940	25,940	0.5
Cust Shift Diff.	9,152	9,152	9,152	9,152	
Cust OT	10,000	10,000	10,000	10,000	
Cust Vac./Sick Cov.	41,456	41,456	41,456	41,456	
Cust Summer	13,440	13,440	13,440	13,440	
Cust Clothing Reim.	5,500	5,500	5,500	5,500	
Supp./Travel - District	10,000	10,000	10,000	10,000	
Supplies - LAW	7,500	7,500	7,500	7,500	
Supplies - PH	10,000	10,000	10,000	10,000	
Supplies - MS	7,500	7,500	7,500	7,500	
Supplies - HS	10,000	10,000	10,000	10,000	
115.47 (4400)	828,064	848,013	850,769	850,769	
HEAT (4120)	70.007	70.404	70.000	70.000	
Gas - PH Oil - LAW	70,607	73,431	76,368	76,368	
-	74,082	77,046	80,127	80,127	
Gas - MS	72,000	72,000	62,000	55,000	
Gas - HS	84,000	84,000	74,000	64,000	
LITH ITIES (4420)	300,689	306,476	292,496	275,495	
UTILITIES (4130)	40.540	40.540	40.540	40.540	
Telephone - Services	40,540	40,540	40,540	40,540	
Telephone - Supplies Septic - LAW	5,000 3,000	9,000 3,000	9,000 3,000	9,000 3,000	
Water/Sewer - LAW	6,400	6,400	6,400	6,400	
Water/Sewer - LAVV	10,000	10,000	10,000	10,000	
Water/Sewer - MS	9,000	9,000	9,000	9,000	
Water/Sewer - HS	13,000	13,000	13,000	13,000	
Electricity - PH	76,000	70,000	65,000	60,000	
Electricity - LAW	53,200	50,000	47,500	47,500	
Electricity - MS	86,108	86,108	86,108	86,108	
Electricity - HS	167,200	157,200	147,200	136,500	
Gas - PH	6,000	6,000	6,000	6,000	
Gas - LAW	4,000	4,000	4,000	4,000	
	479,448	464,248	446,748	431,048	
GROUNDS (4210)					
Salary - Grounds	23,958	23,958	23,958	23,958	0.5
Services	1,500	6,500	2,000	2,000	
Supplies	16,000	20,000	20,000	20,000	
MAINTENIANOE (4000)	41,458	50,458	45,958	45,958	
MAINTENANCE (4220) Service Contracts - Dist.	26.006	26.006	26.006	26.006	
	26,986	26,986	26,986	26,986	
Service Contracts LAW	20,000	25,000	25,000	25,000	
Service Contracts MS	20,000	25,000	25,000	25,000	
Service Contracts PH	20,000	29,500	29,500	29,500	
Service Contracts HS Supplies District	60,000 10,750	65,000 10,750	65,000 10,750	65,000	
Supplies LAW	1,000	,	1,000	10,750 1,000	
Supplies PH	2,000	1,000 2,000	2,000	2,000	
Supplies MS	1,000	1,000	1,000	1,000	
Supplies HS	12,000	12,000	12,000	12,000	
Repairs - Plumbing	17,500	17,500	17,500	17,500	
Repairs - Electrical	10,000	10,000	10,000	10,000	
Repairs - Boilers/HVAC	20,000	20,000	20,000	20,000	
Repairs - Elev./Lifts	15,000	15,000	15,000	15,000	
Repairs - Fire Protect.	10,000	10,000	10,000	10,000	
Repairs - Trash	21,000	21,000	21,000	21,000	
Repairs - Other	11,959	11,959	11,959	11,959	
	279,195	303,695	303,695	303,695	
	1,928,854	1,972,891	1,939,665	1,906,965	17.5

Function/Location	Amended	Ceretified	Certified	Certified	
SPED	FY20 5/15/19	FY21 6/10/20	FY22	FY23	FTEs
LEGAL (1430)					
Legal - SPED	15,000	20,000	20,000	20,000	
CDED DIDECTOR (0440)	15,000	20,000	20,000	20,000	
SPED DIRECTOR (2110)	115,979	120,808	123,042	122 042	4.0
Director & Coord Salary Secretary - Salary	78,394	78,517	80,842	123,042 80,842	
Secretary - Salary	76,394	76,517 500	500	500,642	
Services Medicaid	6,000	6,000	6,000	6,000	
Services Misc.	2,783	2.783	2,783	2,783	
Software - eStar	9,000	9,000	9,000	9,000	
Supplies	6,000	6,000	6,000	6,000	
Postage	4,320	4,320	4,320	4,320	
Dues, Registrations	3,225	3,225	3,225	3,225	
Travel	4,000	4,000	4,000	4,000	
	230,201	235,153	239,712	239,712	1
SPED TEACHERS (2310)					
Summer Salary	30,000	30,000	30,000	30,000	
	30,000	30,000	30,000	30,000	
TEAM LEADER (2315)					
Salary - Team Chairs	148,518	148,518	159,373	168,000	
WEDIOAL	148,518	148,518	159,373	168,000	
MEDICAL/THERAPY(2320)	200.004	007.004	040 ===	005 000	
Teacher Salary	296,294	307,294	318,572	325,000	
Spec. Salary	63,634	63,634	63,634	63,634	
Services - ABA	20,000	20,000	20,000	20,000	
Services - Home/Hosp. Tutoring	10,000	10,000	10,000	10,000	
Services - FLLAC	85,000	85,000	85,000	85,000	
Services - Vision	55,000	55,000	55,000	55,000	
Services - Hear./Biling./Ind. Evals.	7,200	7,200	7,200	7,200	
Services - Vocational	10,000	10,000	10,000	10,000	
Supplies	11,033	11,033	11,033	11,033	
Equipment	7,025	7,025	7,025	7,025	+
DADA (0000)	565,186	576,186	587,464	593,892	
PARA. (2330)	40.000	47.000	47.000	47.000	
Salary - Summer	16,000	17,000	17,000	17,000	+
	16,000	17,000	17,000	17,000	
PROF. DEVEL. (2357)	5 000	F 000	F 000	F 000	
Services	5,000	5,000	5,000	5,000	
INSTR. SUPPLIES (2430)	5,000	5,000	5,000	5,000	
Classroom Supplies - District	6,500	6,500	6,500	6,500	
Classicotti Supplies - District	6,500	6,500	6,500	6,500	
INSTRUCT. TECH. (2455)	0,000	0,000	0,000	0,000	
Software - District	1,000	1,000	1,000	1,000	
Hardware - District	3,000	3,000	3,000	3,000	
	4,000	4,000	4,000	4,000	
PSYCHOLOGICAL (2800)	,	,	,	,	
Psych. Salary	158,719	158,719	158,719	158,719	2.0
Services Testing	14,000	14,000	14,000	14,000	
Services - Referral / Prevention	12,000	12,000	12,000	12,000	
Supplies	5,000	5,000	5,000	5,000	
Travel	1,500	1,500	1,500	1,500	
	191,219	191,219	191,219	191,219	
TUITION - PUBLIC (9100)	0.7.000	0.5		0= 6==	
Tuition Public School	35,000	35,000	35,000	35,000	
TUITION - OUT OF STATE (0200)	35,000	35,000	35,000	35,000	
TUITION - OUT OF STATE (9200) Tuition Out-of-State	1 000	1 000	1 000	4.000	
i union Out-oi-State	1,000 1,000	1,000 1,000	1,000 1,000	1,000 1,000	
TUITION - PRIVATE (9300)	1,000	1,000	1,000	1,000	
Tuition Private Day/Summer	932,716	932,716	992,180	992,180	
Tuition Private Residential	669,233	669,233	417,626	417,626	
	1,601,949	1,601,949	1,409,806	1,409,806	-
TUITION - COLLAB. (9400)	.,,	-,,-10	-,,	.,,300	
Collaborative Day/Summer	683,583	683,583	875,726	875,726	
	683,583	683,583	875,726	875,726	
	· .		·		<u>L_</u>
	3,533,156	3,555,108	3,581,800	3,596,855	13.0

Function/Location	Amended	Certified	Certified	Certified	
EARLY LEARNING	FY20 5/15/19	FY21 6/10/20	FY22	FY23	FTEs
PS/PK TEACHER (2310)					
Salary PS/PK - Integ. (PH)	118,796	124,000	134,225	138,252	2.0
Salary PS/PK - Sep. (LAW)	85,000	85,000	0	0	
	203,796	209,000	134,225	138,252	1
PARA. (2330)					
Salary PS/PK (PH)	0	0	0	0	
	0	0	0	0	1
INSTR. SUPPLIES (2430)					
Classroom Supplies	2,500	2,500	2,500	2,500	
	2,500	2,500	2,500	2,500	
	206,296	211,500	136,725	140,752	2.0

Function/Location Lura A. White	Amended FY20 5/15/19	Certified FY21 6/10/20	Certified FY22	Certified FY23	FTEs
PRINCIPAL (2210)				20	. , _ 5
Principal Salary	105,575	105,575	105,575	105,575	1.0
Assist. Prin. Salary	89,000	89,000	89,500	89,500	1.0
Admin. Assist. Salary	52,377	52,377	53,518	53,518	1.5
Admin. Assist Substitute	500	500	500	500	
Starbase Transportation	5,000	5,000	5,000	5,000	
Supplies	1,300	1,300	1,300	1,300	
Postage	1,350	1,350	1,350	1,350	
Other	1,250	1,250	1,250	1,250	
Travel	0	1,500	1,500	1,500	
	256,352	257,852	259,493	259,493	
CURRICULUM LEADERS (2220)					
Salary	12,376	0	0	0	
-	12,376	0	0	0	
CLASSROOM TEACHER (2305)					
Teacher Salary - K to 5	1,070,278	1,070,278	1,140,122	1,190,122	18.0
Teacher Salary - Unified Arts	224,958	234,958	284,919	284,919	3.4
Tutor Salary	1,500	1,500	1,500	1,500	
	1,296,737	1,306,737	1,426,541	1,476,541	
SPECIALIST TEACHER (2310)	,, -	,,	, -,-	, -,-	
Teacher Salary - Reading `	83,048	0	0	37,139	1.0
Teacher Salary - SPED	203,185	379,380	390,761	402,484	6.0
,	286,233	379,380	390,761	439,623	1
SPECIALIST TEACHER (2320)	, , , , , ,	,- 30		,	
Teacher Salary - Speech	81,967	140,149	144,353	153,165	2.0
, ., ., .,	81,967	140,149	144,353	153,165	
SUBSTITUTES (2325)	, ,,	,	,-30	,-	
Salary - Reg. Ed. Teach LAW	13,000	13,000	13,000	13,000	
Salary - Sp. Ed. Teach LAW	4,000	4,000	4,000	4,000	
, -p	17,000	17,000	17,000	17,000	
	,555	,	,	,	
PARA. (2330)					
Para. Salary - K	68,953	68,953	68,953	60,000	3.0
Para. Salary - Lunch/Recess	12,274	12,274	12,274	12,274	0.4
Para. Salary - SPED	0	0	0	45,000	2.0
Salary - Reading	· ·	36,057	36,057	0,000	1.0
Subs LAW	10,000	10,000	10,000	10,000	-
Para. Salary - Services	36,000	38,000	38,000	38,000	
Tura. Calary Corvices	127,227	165,284	165,284	165,274	
LIBRARY (2340)	121,221	100,204	100,204	100,214	
Para Salary	24,317	24,317	25,416	25,416	1.0
Supplies	1,000	1,000	1,000	1,000	
oupplies	25,317	25,317	26.416	26,416	
TEXTBOOKS (2410)	23,317	23,317	20,410	20,410	
Textbooks	12,000	12,000	12,000	12,000	
TEXIDOOKS	12,000	12,000	12,000	12,000	
INSTRUCT FOUR (2420)	12,000	12,000	12,000	12,000	
INSTRUCT. EQUIP (2420) Furniture	5,000	5,000	5,000	5,000	
i unnure			5,000 5,000		}
INSTR SUDDITES (2420)	5,000	5,000	5,000	5,000	
INSTR. SUPPLIES (2430)	14,000	14,000	14,000	14,000	
Gen. School Supplies	17,000	· ·	·	17,000	
Classroom Supplies	,	17,000	17,000	·	
Classroom Supplies - SPED Classroom Supplies - UA	2,500	2,500	2,500	2,500	
Ciassiooni Supplies - UA	4,000	4,000	4,000	4,000	}
INSTRUCT SOFTWARE (0455)	37,500	37,500	37,500	37,500	
INSTRUCT. SOFTWARE (2455)	0.000	2 222	0.000	0.000	
Software	2,000	2,000	2,000	2,000	}
2011001 201111071 1110 (27.17)	2,000	2,000	2,000	2,000	
SCHOOL COUNSELING (2710)					
Guidance Salary	84,249	84,249	95,559	98,426	1.0
Supplies	500	500	500	500	
	84,749	84,749	96,059	98,926	
HEALTH (3200)					
Nurse - Salary	67,396	67,396	69,418	71,501	1.0
Salary - Subs.	0	0	0	0	
Services	0	0	0	0	
Supplies	3,000	3,000	3,000	3,000	
	70,396	70,396	72,418	74,501	
STUDENT ACTVITIES (3520)	·				
Stipends - Salary	1,268	1,634	1,634	1,634	
Supplies	1,500	500	500	500	
	2,768	2,134	2,134	2,134	
	2,317,622	2,505,498	2,656,959	2,769,573	43.3

Function/Location	Certified	Certified	Certified	Certified	
Page Hilltop	FY20 5/15/19	FY21 6/10/20	FY22	FY23	FTE's
PRINCIPAL (2210) Principal Salary	110,906	110,906	114,233	114,233	1.0
Assist. Prin. Salary	89,380	89,380	92,061	92,061	1.0
Admin. Assist. Salary	77,567	77,567	78,067	78,067	2.0
Admin. Assist. Sub. Salary	500	500	500	500	2.0
Starbase Transportation	7,000	7,000	7,000	7,000	
Supplies	5,500	5,500	5,500	5,500	
Travel	0,000	1,500	1,500	1,500	
Dues, Registrations	1,000	1,000	1,000	1,000	
3	291,853	293,353	299,861	299,861	
CURRICULUM LEADERS	•		·	·	
Salary	12,376	0	0	0	
	12,376	0	0	0	
CLASSROOM TEACHER (2305)					
Teacher Salary - K - 5	1,530,349	1,546,897	1,627,172	1,677,172	24.0
Teacher Salary - UA	54,100	57,835	60,727	62,549	1.0
Tutor Salary	6,500	6,500	6,500	6,500	
	1,590,949	1,611,232	1,694,399	1,746,221	
SPECIALIST TEACHER (2310)					
Teacher Salary - SPED	397,768	406,252	418,440	430,993	6.0
	397,768	406,252	418,440	430,993	
SPEECH & LANGUAGE (2320)	404.000	101000	101000	101055	
Teacher - Salary	134,386	134,386	134,386	134,386	1.0
Spec Salary	0	0	0	0	
CIDETITUTES (2225)	134,386	134,386	134,386	134,386	
SUBSTITUTES (2325) Salary - Reg. Ed. Teach PH	19.000	18,000	18,000	19.000	
Salary - Reg. Ed. Teach PH	18,000 6,000	6,000	6,000	18,000 6,000	
Salary - Sp. Eu. Teach Fri	24,000	24,000	24,000	24,000	
PARA. (2330)	24,000	24,000	24,000	24,000	
Salary - K	92,688	92,688	92,688	92,688	4.0
Salary - Reading	35,006	02,000	02,000	0	1.0
Salary - Lunch/recess	8,000	8,000	8,240	8,240	0.4
Salary - SPED	64,341	64,341	64,341	64,341	3
Subs PH	18,000	18,000	18,000	18,000	
Salary - Services	0	0	0	0	0.0
,	218,035	183,029	183,269	183,269	
LIBRARY (2340)	,	,	,	,	
Salary - Para	23,318	23,318	23,318	23,318	1.0
Supplies	2,000	2,000	2,000	2,000	
	25,318	25,318	25,318	25,318	
TEXTBOOKS (2410)					
Textbooks/Materials	19,275	19,275	19,275	19,275	
	19,275	19,275	19,275	19,275	
FURNITURE (2420)					
Furniture	5,000	5,000	5,000	5,000	
	5,000	5,000	5,000	5,000	
INSTR. SUPPLIES (2430)					
Gen. School Supplies	25,000	25,000	25,000	25,000	
Classroom Supplies	16,500	16,500	16,500	16,500	
Classroom Supplies - SPED	1,500	1,500	1,500	1,500	
Classroom Supplies - UA	4,000	4,000	4,000	4,000	
INOTELIOT COSTUMES (COST	47,000	47,000	47,000	47,000	
INSTRUCT. SOFTWARE (2455)	4 000	4 000	4 000	4 000	
Software	1,000	1,000	1,000	1,000	
SCHOOL COUNCELING (0740)	1,000	1,000	1,000	1,000	
SCHOOL COUNSELING (2710)	E0 4E0	101 650	404 650	101 650	
Guidance Salary Services	59,150	121,650	121,650	121,650	2.0
	500	500 1.500	500 1 500	500 1.500	
Supplies	1,500 61,150	123,650	1,500 123,650	1,500 123,650	
HEALTH (3200)	01,150	123,030	1∠3,650	123,030	
Nurse - Salary	68,989	99,018	101,989	105,049	1.5
Sal Subs.	00,969	99,016	101,969	105,049	1.5
Supplies	3,000	3,000	3,000	3,000	
Сарріїсь	71,989	102,018	104,989	108,049	
STUDENT ACTVITIES (3520)	71,303	102,010	104,303	100,043	
Services (3320)	500	1,634	1,634	1,634	
Supplies	1,000	500	500	500	
	1,500	2,134	2,134	2,134	
	-,	_,	_,	_,	
	2,901,599	2,977,647	3,082,721	3,150,156	48.9

Function/Location Middle School	Amended FY20 5/15/19	Certified FY21 6/10/20	Certified FY22	Certified FY23	FTEs
PRINCIPAL (2210)	. 120 0/10/10	. 121 0/10/20	1 122	1 120	1 1 1 5
Principal Salary	102,841	105,926	109,104	109,104	1.0
Assist. Principal Salary	91,210	93,937	96,755	96,755	1.0
Admin. Assist. Salary	51,988	53,478	54,347	54,347	1.5
Admin. Assist. Sub. Salary	500	500	500	500	
Postage	4,045	4,045	4,045	4,045	
Supplies	6,000	6,000	6,000	6,000	
Travel	1,500	1,500	1,500	1,500	
	258,084	265,386	272,251	272,251	
CURRICULUM LEADERS	0.000	0	•		
Salary	9,282 9.282	0 0	0 0	0	ŀ
CLASSROOM TEACHER (2305)	9,282	U	U	U	
` ,	1 202 102	1 217 572	1,254,100	1 211 722	40.0
Teacher Salary Teacher Salary - UA	1,203,103 0	1,217,573	1,254,100	1,311,723	19.0
Tutor Salary	3,500	3,500	3,500	3 500	
Tutor Salary	1,206,603	1,221,073	1,257,600	3,500 1,315,223	ł
SPECIALIST TEACHER (2310)	1,200,003	1,221,073	1,237,000	1,313,223	
Teacher Salary - SPED	418,426	428,426	449,847	463,342	7.0
Teacher Salary - Reading	70,000	70,000	70,000	70,000	
Todonor calary Troading	488,426	498,426	519,847	533,342	•
SUBSTITUTES (2325)	400,420	430,420	010,047	333,342	
Salary - Reg. Ed. Teach MS	18,000	18,000	18,000	18,000	
Salary - Sp. Ed. Teach MS	5,000	5,000	5,000	5,000	
	23,000	23,000	23,000	23,000	
PARA. (2330)		_==,===		,	
Salary - Vision Specialist	24,560	0	0	0	0.0
Salary - Lunch/Recess	4,437	4,437	4,437	4,437	0.3
Salary - SPED	246,407	250,905	260,941	260,941	12.0
Subs MS	10,000	10,000	10,000	10,000	
Salary - Services	18,000	19,000	19,000	19,000	1.0
	303,404	284,342	294,378	294,378	
LIBRARY (2340)					
Salary - Specialist	26,518	27,314	27,314	27,314	
Books	2,000	2,000	2,000	2,000	
Technology	1,500	1,500	1,500	1,500	
Supplies	3,318	3,318	3,318	3,318	
	33,336	34,132	34,132	34,132	
PROF. DEVEL (2357)					
Services	1,000	1,000	1,000	1,000	
	1,000	1,000	1,000	1,000	
TEXTBOOKS (2410)					
Textbooks/Materials	11,000	11,000	11,000	11,000	
INCTRUCT FOUR (0400)	11,000	11,000	11,000	11,000	
INSTRUCT. EQUIP (2420)	0.500	5 000	5 000	5 000	
Furniture	2,500	5,000	5,000	5,000	
INSTRUCT. SUPPLIES (2430)	2,500	5,000	5,000	5,000	
, ,	12 240	12 240	12 240	15 000	
Supplies General Supplies Classroom	12,240 9.150	12,240	12,240	15,000	
Supplies Classroom Supplies SPED	9,150 1,500	9,150 1,500	9,150 1,500	9,150 1,500	
Supplies UA	8,317	8,317	8,317	8,317	
Cupplies OA	31,207	31,207	31,207	33,967	t
INSTRUCT. SOFTWARE (2455)	31,207	31,207	31,207	33,307	
Software (2433)	1,300	1,300	1,300	1,300	
33.111410	1,300	1,300	1,300	1,300	t
SCHOOL COUNSELING (2710)	1,550	1,550	1,550	1,550	
Guidance Salary	135,429	137,034	141,145	145,379	2.0
Other Salary	0	0	0	. 10,575	
Services - Naviance	ő	1,000	1,000	1,000	
Supplies	3,700	3,700	3,700	3,105	
· ·	139,129	141,734	145,845	149,484	
HEALTH (3200)	·	•	•	•	
Nurse Salary	56,138	57,822	57,822	59,557	1.0
Supplies	3,000	3,000	3,000	3,000	1
	59,138	60,822	60,822	62,557	
ATHLETICS (3510)					
Salary - Assist. Director	0	0	0	0	
Salary - Coaches	16,965	16,965	16,965	16,965	
Salary - Coordinator		1,200	1,200	1,200	
Supplies	2,400	2,400	2,400	2,400	
	19,365	20,565	20,565	20,565	
STUDENT ACTVITIES (3520)					
Stipends - Schedule C Salary	10,689	15,689	15,689	15,689	
Services	1,000	1,000	1,000	1,000	•
	11,689	16,689	16,689	16,689	
OR AND TOTAL	0.500.454	0.045.0=0	0.004.000	0.770.000	
GRAND TOTAL	2,598,464	2,615,676	2,694,636	2,773,888	46.8

PRINCIPAL (2210) Principal Salary 84,044 108,158 119,112 129,112 129,112 120,000 100,000	Function/Location High School	Amended FY20 5/15/19	Certified FY21 6/10/20	Certified FY22	Certified FY23	FTEs
Asaist Principal Salary Asaist Principal Salary Sezione Se						
Admin. Asal. Salary 82,481 82,481 84,330 84,330 20 Experience 0 1,000 1,000 1,000 1,000 Experience 12,000 12,000 12,000 12,000 Dues, Registrations 10,400 16,450 18,450 18,450 18,450 Griduciation 10,400 16,450 18,450 18,450 Griduciation 10,400 18,450 18,450 18,450 Griduciation 10,400 18,450 18,450 18,450 Griduciation 11,450 18,450 18,450 18,450 Griduciation 11,450 18,450 18,450 18,450						
Services						
Diss., Registrations						
Current Cutum Leaders						
CURRICULUM LEADERS Salary 6.235 0 0 0 0 0 0 Taccher Salary Taccher Salary Taccher Salary Taccher Salary Taccher Salary SPECIALIST TEACHER (2305) Taccher Salary SPECIALIST TEACHER (2310) Taccher Salary Ta						
CLIASROOM TEACHER (2305)	Graduation					
CLASSROOM TEACHER (2305)	CURRICULUM LEADERS	002,101	000,002	001,101	00.,.0.	
CLASSROOM TEACHER (2305) Teacher Salary - UA	Salary					
Teacher Salary - UA	CLASSPOOM TEACHER (2305)	6,235	0	0	0	
Teacher Salary - UA		1,185,424	1,233,452	1,295,125	1,353,979	19.5
SPECIALIST TEACHER (2310) 1707.833 1,835,579 1,895,522 1,954,106 1248,480 428,480 428,480 428,480 441,334 20 228,480 428,480 428,480 428,480 441,334 20 228,480 428,480 428,480 441,334 20 228,480 228,480 228,480 228,480 228,480 238,480 238,480 238,480 238,480 238,480 238,480 248	Teacher Salary - UA	515,199		592,917	592,917	9.0
SPECIALIST TEACHER (23-0) Tacacher Salary - SPED 428,480 428,480 428,480 441,334 4	Tutor Salary					
Teacher Salary - SPED	SPECIALIST TEACHER (2310)	1,707,633	1,033,579	1,095,252	1,954,106	
Substrict Salary - Reg. Ed. Teach HS 3,000 18,		428,480	428,480	428,480	441,334	6.0
Salary - Reg. Ed. Teach HS 3,000 3,00	OUDOTITUTEO (ODOS)	428,480	428,480	428,480	441,334	
Salary - Sp. Ed. Teach HS 3,000 2,000		18 000	18 000	18 000	18 000	
PARA. (2330) PARA. (2330) 21,000 21,000 21,000 24,0729 204,729 204,729 204,729 204,729 204,729 204,729 204,729 204,729 200,000						
Pars. Salary - SPED						
Salary - Vision Specialist 24,560 25,517 25,517 10		400.040	400 440	004.700	004 700	
Detention Monitor		132,846				
LIBRARY (2340) Librarian Salary 8		4,500				1.0
LIBRARY (2340) Librarian Salary 84,249 86,776 55,559 98,426 10	Subs HS					
Librarian Salary	I IBDADA (3340)	139,346	222,006	237,246	237,246	
Services		84.249	86.776	95.559	98.426	1.0
Supplies	Services					
TEXTBOOKS (2410) Math 5,000 5,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 3,500 3,	Supplies		5,000	5,000	5,000	
Math	TEYTROOKS (2440)	91,249	93,776	102,559	105,426	
Humanities/English 7,200 5,550 2,800 3,500 Social Studies 2,250 2,500 3,386 3,386 Science 9,500 7,000 6,000 6,000 Computer Ed. 1,600 1,600 1,600 4,000 4,000 4,000 World Language 5,000 2,50		5 000	5 000	1 000	1 000	
Social Studies 2,250 2,250 3,386 3,388 Science 9,500 7,000 6,000 6,000 Computer Ed. 1,600 1,600 1,600 0 STEM 2,500 2,500 4,000 4,000 World Language 33,050 27,900 22,786 21,886 INSTR. SUPPLIES (2430) 2,500 2,500 2,500 2,500 Math 4,900 4,000 4,000 3,000 English 800 800 500 800 Science 7,000 7,000 7,000 7,000 History / Social Studies 1,500 1,500 2,125 2,125 History / Social Studies 1,500 1,500 1,500 2,125 0 History / Social Studies 1,500 1,500 1,500 1,500 12,500 Computer Science 2,600 2,600 2,600 2,600 2,000 Band / Choir 5,000 5,000 7,000 7,000	Humanities/English	7,200	5,550	2,800	3,500	
Computer Ed. 1,600						
STEM						
World Language					-	
NSTRUCT. EQUIP (2420) 2,500 3,000 500						
Furniture		33,050	27,900	22,786	21,886	
NSTR. SUPPLIES (2430)		2 500	2 500	2 500	2 500	
NSTR. SUPPLIES (2430)	Turmure					
English STEM 6,000 8,000 4,500 4,500 A,500 Science 7,000 7,000 7,000 7,000 7,000 7,000 1,5	INSTR. SUPPLIES (2430)	·		•	-	
STEM 6,000 6,000 4,500 7,000 12,50						
Science						
History / Social Studies 1,500						
Computer Science 2,600 2,600 2,600 4,200 Panther Block 5,000 7,000 7,000 7,000 7,000 Panther Block 4,500 4,500 4,500 4,500 2,500 1,000 2,000 1,000 2,000 1,000 2,500 1		1,500				
Band / Choir Fe / Wellness 5,000 7,000 7,000 9,000 Pe / Wellness 5,000 5,000 3,000 7,000 Panther Block 4,500 4,500 4,500 4,500 1,000						
PE / Wellness						
Advisory Block Classroom - SPED						
Classroom - SPED		4,500	4,500	4,500	2,500	
INSTRCT. SERVICES (2440) Services - MWCC 32,000 3						
NSTRCT. SERVICES (2440) Services - MWCC Services - MSCS Insight S.000	Classicom - SPED					
Services - MASS Insight 5,000 5,000 5,000 5,000 37,000	INSTRCT. SERVICES (2440)	33,300	54,400	43,223	55,125	
NINTRUCT. SOFTWARE (2455) 37,000						
INSTRUCT. SOFTWARE (2455) Math	Services - MASS Insight					
Math ELA Edgenuity - VHS 1,190 1,190 3,190 3,190 3,190 SCHOOL COUNSELING (2710) 10,000 15,000 15,000 15,000 21,190 SCHOOL COUNSELING (2710) 11,190 16,190 21,190 21,190 Guidance Salary Secrictes - Naviance 4,500 4,000 4,600 4,6350 46,350 Services - Naviance 4,500 4,000 4,000 4,000 4,000 Supplies 2,510 2,510 2,510 3,105 150 150 Travel 150 150 150 150 150 150 Dues 25 25 25 25 25 25 25 HEALTH (3200) 150	INSTRUCT. SOFTWARE (2455)	37,000	37,000	37,000	37,000	
ELA Edgenuity - VHS	Math	1,190	1,190			
SCHOOL COUNSELING (2710)						
SCHOOL COUNSELING (2710) Guidance Salary 177,077 177,077 160,077 144,684 2.0 Services - Naviance 44,030 45,000 46,350 46,350 1.0 Supplies 2,510 2,510 2,510 3,105 Travel 150 1	Edgenuity - VHS					
Guidance Salary 177,077 177,077 160,077 144,684 2.0 Secretary Salary 44,030 45,000 46,350 46,350 1.0 Services - Naviance 4,500 4,000 4,000 4,000 4,000 Supplies 2,510 2,510 2,510 3,105 Travel 150 150 150 150 Dues 225 25 25 25 LEALTH (3200) 66,608 66,608 73,520 75,726 1.0 Nurse - Salary 66,608 66,608 76,520 75,726 1.0 Supplies 3,000 3,000 3,000 3,000 3,000 HS ATHLETICS (3510) 87,500 90,125 92,829 92,829 1.0 Salary - Athletic Director 87,500 90,125 92,829 92,829 1.0 Salary - Coaches (contracted) 30,307 30,307 30,307 30,307 30,307 30,307 30,307 30,307 30,307	SCHOOL COUNSELING (2710)	11,190	10,190	21,190	21,190	
Secretary Salary	Guidance Salary					
Supplies 2,510 2,510 2,510 3,105 17avel 150					46,350	1.0
Travel Dues 150 25 25 25 25 25 25 25						
Dues						
HEALTH (3200) Nurse - Salary 66,608 3,000 3,		25	25	25	25	
Nurse - Salary	HEALTH (OCCO)	228,292	228,762	213,112	198,314	
Supplies		66 608	66 608	73 520	75 726	1.0
HS ATHLETICS (3510) Salary - Athletic Director 87,500 90,125 92,829 92,829 1.0 Salary - Athletic Director 87,500 90,125 92,829 92,829 30,307 Salary - Coaches - Prof. Staff 73,482						
Salary - Athletic Director 87,500 90,125 92,829 92,829 1.0 Salary - Coaches - Prof. Staff 73,482 73,500 50,00 <td< td=""><td></td><td>69,608</td><td>69,608</td><td>76,520</td><td>78,726</td><td></td></td<>		69,608	69,608	76,520	78,726	
Salary - Coaches - Prof. Staff 73,482 73,692 25,750 55,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 45,000 45,000 45,000 45,000 45,000 45,000 45,000 45,000 45,000 45,000 26,900 26,900 26,900 26,900 26,900 276,489 301,56		07 500	00.105	00 000	02 020	1.0
Salary - Coaches (contracted) 30,307 30,508 30,500 50,000 5,000 5,000 15,000 15,000 15,000 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 30,00 30,00 30,00 30,00 30,00 30,00 30,00 30						1.0
Supplies - Trainer 5,000 5,000 5,000 5,000 Services - Officials 10,500 15,000 15,000 15,000 Transportation 10,700 10,700 10,700 10,700 Supplies 15,000 17,100 17,100 17,100 Insurance 4,500 4,500 4,500 4,500 Other Expense 14,500 26,900 26,900 26,900 STUDENT ACTVITIES (3520) 276,489 298,564 301,568 301,568 STUDENT ACTVITIES (3520) 27,379 27,379 27,379 28,200 EMT Course 2,000 2,000 2,000 2,000 Services 1,500 1,500 1,500 1,500 Supplies 500 500 500 500 31,379 31,379 31,379 31,379 32,200				30,307		
Services - Officials 10,500 15,000 15,000 15,000 Transportation 10,700 10,700 10,700 10,700 10,700 Supplies 15,000 17,100 17,100 17,100 17,100 Insurance 4,500 4,500 4,500 4,500 26,900 26,900 Other Expense 276,489 298,564 301,568 301,568 STUDENT ACTVITIES (3520) 27,379 27,379 27,379 28,200 EMT Course 2,000 2,000 2,000 2,000 2,000 2,000 Services 1,500 1,500 1,500 1,500 500 500 Supplies 500 500 500 500 500	Salary - Trainer	25,000	25,450	25,750	25,750	0.5
Transportation 10,700 10,500 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td></th<>						
Supplies 15,000 17,100 17,100 17,100 Insurance 4,500 4,500 4,500 4,500 Other Expense 14,500 26,900 26,900 26,900 STUDENT ACTVITIES (3520) 276,489 298,564 301,568 301,568 Stipends - Clubs, Extra-curricular EMT Course 2,000 2,000 2,000 2,000 Services 1,500 1,500 1,500 1,500 Supplies 500 500 500 500 31,379 31,379 31,379 31,379 32,200						
Insurance	Supplies	15,000	17,100	17,100	17,100	
276,489 298,564 301,568 301,568		4,500		4,500	4,500	
STUDENT ACTVITIES (3520) Stipends - Clubs, Extra-curricular EMT Course 27,379 27,379 28,200 EMT Course 2,000 2	Other Expense					
Stipends - Clubs, Extra-curricular 27,379 27,379 28,200 EMT Course 2,000 2,000 2,000 2,000 Services 1,500 1,500 1,500 1,500 Supplies 500 500 500 500 31,379 31,379 31,379 32,200	STUDENT ACTVITIES (3520)	270,469	∠30,304	301,308	301,308	
Services 1,500 1,500 1,500 1,500 Supplies 500 500 500 500 31,379 31,379 31,379 32,200	Stipends - Clubs, Extra-curricular	27,379	27,379	27,379		
Supplies 500 500 500 500 31,379 31,379 31,379 32,200	EMT Course	2,000	2,000	2,000	2,000	
31,379 31,379 32,200						
	Cabbuca					
3,469,708 3,723,776 3,807,304 3,875,108 55.0						
		3,469,708	3,723,776	3,807,304	3,875,108	55.0

Function/Location	Amended	Certified	Certified	Certified
TUITION OUT	FY20 5/15/19	FY21 6/10/20	FY22	FY23
OTHER DISTRICTS (9100)				
Tuition - Choice	738,691	700,000	700,000	660,000
Tuition - Charter	986,313	950,000	950,000	920,000
	1,725,004	1,650,000	1,650,000	1,580,000

Function 3300	Certified	Certified	Certified	Certified
Transportation	FY20 5/15/19	FY21 6/10/20	FY22	FY23
Reg. Trans. In District	816,325	840,815	840,815	882,856
Out of District (Homeless)	17,750	50,000	30,000	30,000
SPED Transportation	850,000	935,000	935,000	935,000
	1,684,075	1,825,815	1,805,815	1,847,856

Source/Function REVOLVING FUNDS	Certified FY20 5/15/19	Certified FY21 3/18/20	Certified FY22	Certified FY23	FTEs
CIRC. BREAKER					
Collab. Tuition (9300)	720,000	650,000	650,000	679,880	
	720,000	650,000	650,000	679,880	
SCHOOL CHOICE					
LAW Teacher Salary (2305)	134,212	134,212	0	0	
PH Teacher Salary (2305)	199,408	199,408	242,044	242,044	4.0
MS Teacher Salary (2305)	443,956	393,956	510,164	510,164	6.0
Director of Guidance	,	29,300	29,300	29,300	0.4
Director of Early Education	50,000	50,000	50,000	50,000	0.5
,	827,576	806,876	831,508	831,508	
ACP/EXT. DAY	,	,	,	,	
PH/LAW Heat (4120)	17,000	17,000	17,000	17,000	
PH/LAW Electric (4130)	28,000	28,000	28,000	28,000	
Retirement (5100)	15,720	15,720	15,720	15,720	
Health Insurance - ACP	54,168	54,168	10,120	10,120	
Trouisi mouranes 7.61	114,888	114,888	60,720	60,720	
EARLY LEARN. CTR.	111,000	111,000	00,120	00,120	
Teacher Salary (2305)	73,450	73,450	83,239	83,239	1.0
Spec. PS/PK Salary (2330)	30,824	25,500	25,500	25,500	1.5
Spec. 1 3/1 K Salary (2330)	104,274	98,950	108,739	108,739	1.5
RENT	104,274	90,930	100,733	100,733	
Heat PH (4120)	41,500	42,000	42,000	42,000	
, ,	7,500 7,500	8,000	8,000	8,000	
Heat LAW (4120)				· ·	
MS ATHLETICS	49,000	50,000	50,000	50,000	
	40.000	40.000	40.000	40.000	
Salary & Services (3510)	10,000	10,000	10,000	10,000	
LIQ ATLU ETICO	10,000	10,000	10,000	10,000	
HS ATHLETICS					
Services (3510)	20,000	20,000	20,000	20,000	
Supplies (3510)	10,000	10,000	10,000	15,400	
Travel (3510)	10,000	20,000	20,000	20,000	
	40,000	50,000	50,000	55,400	
RETIREMENT BENEFITS					
OPEB Contribution (5200)	0	0	0	0	
	0	0	0	0	
Total	1,865,738	1,780,714	1,760,967	1,796,247	13.4
TRANSFERS TO RESERVED FUNDS	- NON BUDGET				
CAPITAL STABILIZATION FUND					
Maintenance of Bldgs. (4220)	300,000	151,242	0	0	
	300,000	151,242	0	0	
SPECIAL ED. RESERVE FUND					
Tuition - Private (9300)	60,504	0	0	0	
	60,504	0	0	0	
CAPITAL DEBT PAYMENT					
HS Project - BAN	370,423	0	0	0	
	370,423	0	0	0	
Total Reserved Fund Transfers	730,927	151,242	-	-	0.0

pital - Facil. Debt			Total	Ayer	Shirley			Allocation Per Agreement
est - HS Debt			1,396,369	889,150	507,219			Based on 50% Found. Enroll & 50% Resid.
. Fund - HS Debt			-13,640		-13,640			Appropriation From Shirley Stablization Fur
3			1,382,729	889,150	493,579			
2			1,379,579	910,941	468,638			
1			1,379,679	933,512	446,166			
0			1,378,379	952,315	426,064			
-			-,,	,,,,,,	,			
			Total	Ayer	Shirley			
HS Deb	t July, 2022	Prin./Int.	1,396,369	762,574	633,794	HS debt - 54.6%	Ayer 45.4% S	Shirley
	Ayer	MS Debt	0	126,576	(126,576)	Ayer's 55.6% Sh	are of MS Deb	ot of \$227,654
	Shirley	Stab. Fund	(13,640)		(13,640)	Shirley's applica	tion of Stab. Fu	und against debt (to be BOS approved)
	MS & HS I	= Debt Subtotal	1,382,729	889,150	493,579			
INDATION AND RI	ESIDENT E	NROLLMEN	T BLEND			FO	UNDATION	AND RESIDENT ENROLLMENT
		FY21 Foun		roll. Blend		Ayer	Shirley	
	HIGH	Foundation En				56.5%	43.5%	
	SCHOOL	Resident Enro	lment			52.7%	47.3%	
		50% Blend				54.6%	45.4%	
		FY21 Found	d./Resid. Er	roll. Blend		Ayer	Shirley	
	MIDDLE	Foundation En	rollment			56.5%	43.5%	
	MIDDLE SCHOOL	Resident Enrol	rollment			54.7%	45.3%	
			rollment					
INDATION AND RI	SCHOOL	Resident Enrol 50% Blend	rollment Ilment			54.7% 55.6%	45.3% 44.4%	N AND RESIDENT ENROLLMEN
INDATION AND RI	SCHOOL	Resident Enrol 50% Blend	rollment Ilment			54.7% 55.6%	45.3% 44.4%	N AND RESIDENT ENROLLMEN
INDATION AND RI	SCHOOL	Resident Enrol 50% Blend NROLLMEN	rollment Ilment	10/01/19	10/01/20	54.7% 55.6%	45.3% 44.4%	N AND RESIDENT ENROLLMEN
INDATION AND RI	SCHOOL ESIDENT EI Found. Enro	Resident Enrol 50% Blend NROLLMEN	rollment Ilment	10/01/19 962	10/01/20 929	54.7% 55.6% F(45.3% 44.4% DUNDATIO	N AND RESIDENT ENROLLMEN
	SCHOOL	Resident Enrol 50% Blend NROLLMEN 10/01/17	rollment Ilment T DATA			54.7% 55.6% FC	45.3% 44.4% DUNDATIO	N AND RESIDENT ENROLLMEN
REGION	SCHOOL ESIDENT EI Found. Enro	Resident Enrol 50% Blend NROLLMEN 10/01/17 951	T DATA 10/01/18 980	962	929	54.7% 55.6% FC 10/01/21	45.3% 44.4% DUNDATIO Share 56.5%	N AND RESIDENT ENROLLMEN
REGION	Found. Enro Ayer Shirley ASRSD	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783	T DATA 10/01/18 980 757	962 728	929 713	54.7% 55.6% F(10/01/21 959 699 1658	45.3% 44.4% DUNDATIO Share 56.5% 43.5%	N AND RESIDENT ENROLLMEN
REGION	SCHOOL ESIDENT EI Found. Enro Ayer Shirley	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734	T DATA 10/01/18 980 757 1737	962 728 1690	929 713 1642	54.7% 55.6% FC 10/01/21 959 699	45.3% 44.4% DUNDATIO Share 56.5% 43.5%	N AND RESIDENT ENROLLMEN
REGION	Found. Enro Ayer Shirley ASRSD Ayer Shirley	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2%	10/01/18 980 757 1737 56.4% 43.6%	962 728 1690 56.9% 43.1%	929 713 1642 56.6% 43.4%	54.7% 55.6% F(10/01/21 959 699 1658 57.8% 42.2%	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0%	N AND RESIDENT ENROLLMEN
REGION ALL SCH.	Found. Enro Ayer Shirley ASRSD Ayer Shirley Resid. Enrol	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2%	10/01/18 980 757 1737 56.4% 43.6%	962 728 1690 56.9% 43.1%	929 713 1642 56.6% 43.4%	54.7% 55.6% F(10/01/21 959 699 1658 57.8% 42.2%	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH	Found. Enro Ayer Shirley ASRSD Ayer Shirley Resid. Enrol	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2% FY18 213	T DATA 10/01/18 980 757 1737 56.4% 43.6%	962 728 1690 56.9% 43.1% FY20	929 713 1642 56.6% 43.4% FY21	54.7% 55.6% F(10/01/21 959 699 1658 57.8% 42.2% FY22 190	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7%	N AND RESIDENT ENROLLMEN
REGION ALL SCH.	Found. Enro Ayer Shirley ASRSD Ayer Shirley Resid. Enrol Ayer Shirley	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156	T DATA 10/01/18 980 757 1737 56.4% 43.6% FY19 196 166	962 728 1690 56.9% 43.1% FY20 179	929 713 1642 56.6% 43.4% FY21 173 162	54.7% 55.6% F(10/01/21 959 699 1658 57.8% 42.2% FY22 190 208	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7% 47.3%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH	Found. Enro Ayer Shirley ASRSD Ayer Shirley Resid. Enrol Ayer Shirley ASRSD	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156 369	T DATA 10/01/18 980 757 1737 56.4% 43.6% FY19 196 166 362	962 728 1690 56.9% 43.1% FY20 179 161 340	929 713 1642 56.6% 43.4% FY21 173 162 335	54.7% 55.6% F(10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH	Found. Enro Ayer Shirley Resid. Enrol Ayer Shirley Resid. Enrol Ayer Shirley ASRSD Ayer	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156 369 57.7%	T DATA 10/01/18 980 757 1737 56.4% 43.6% FY19 196 166 362 54.1%	962 728 1690 56.9% 43.1% FY20 179 161 340 52.6%	929 713 1642 56.6% 43.4% FY21 173 162 335 51.6%	54.7% 55.6% F(10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7%	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7% 47.3%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH	Found. Enro Ayer Shirley ASRSD Ayer Shirley Resid. Enrol Ayer Shirley ASRSD	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156 369	T DATA 10/01/18 980 757 1737 56.4% 43.6% FY19 196 166 362	962 728 1690 56.9% 43.1% FY20 179 161 340	929 713 1642 56.6% 43.4% FY21 173 162 335	54.7% 55.6% F(10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7% 47.3%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH	Found. Enrol Ayer Shirley Resid. Enrol Ayer Shirley AsrsD Ayer Shirley AsrsD Ayer Shirley AsrsD Ayer Shirley	Resident Enrol 50% Blend 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156 369 57.7% 42.3%	T DATA 10/01/18 980 757 1737 56.4% 43.6% FY19 196 166 362 54.1% 45.9%	962 728 1690 56.9% 43.1% FY20 179 161 340 52.6% 47.4%	929 713 1642 56.6% 43.4% FY21 173 162 335 51.6% 48.4%	54.7% 55.6% 10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7% 52.3%	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7% 47.3% 100.0%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH SCHOOL	Found. Enro Ayer Shirley ASRSD Ayer Shirley Resid. Enrol Ayer Shirley ASRSD Ayer Shirley ASRSD Ayer Shirley	Resident Enrol 50% Blend 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156 369 57.7% 42.3%	T DATA 10/01/18 980 757 1737 56.4% 43.6% FY19 196 166 362 54.1% 45.9%	962 728 1690 56.9% 43.1% FY20 179 161 340 52.6% 47.4%	929 713 1642 56.6% 43.4% FY21 173 162 335 51.6% 48.4%	54.7% 55.6% F(10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7% 52.3%	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7% 47.3% 100.0%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH SCHOOL	Found. Enro Ayer Shirley ASRSD Ayer Shirley Resid. Enrol Ayer Shirley ASRSD Ayer Shirley Resid. Enrol Ayer AsrSD Ayer Ayer Shirley	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156 369 57.7% 42.3%	T DATA 10/01/18 980 757 1737 56.4% 43.6% FY19 196 362 54.1% 45.9%	962 728 1690 56.9% 43.1% FY20 179 161 340 52.6% 47.4%	929 713 1642 56.6% 43.4% FY21 173 162 335 51.6% 48.4%	54.7% 55.6% 10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7% 52.3%	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7% 47.3% 100.0%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH SCHOOL	Found. Enro Ayer Shirley Resid. Enrol Ayer Shirley Resid. Enrol Ayer Shirley Resid. Enrol Ayer Shirley Resid. Enrol	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156 369 57.7% 42.3% FY18 199 177	T DATA 10/01/18 980 757 1737 56.4% 43.6% FY19 196 166 362 54.1% 45.9%	962 728 1690 56.9% 43.1% FY20 179 161 340 52.6% 47.4%	929 713 1642 56.6% 43.4% FY21 173 162 335 51.6% 48.4% FY21 216 151	54.7% 55.6% F(C) 10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7% 52.3% FY22 155 152	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7% 47.3% 100.0% Share 54.7% 45.3%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH SCHOOL	Found. Enro Ayer Shirley Resid. Enrol Ayer Shirley ASRSD Ayer Shirley Resid. Enrol Ayer Shirley Resid. Enrol Ayer Shirley	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156 369 57.7% 42.3% FY18 199 177 376	TOILMENT IIMENT	962 728 1690 56.9% 43.1% FY20 179 161 340 52.6% 47.4%	929 713 1642 56.6% 43.4% FY21 173 162 335 51.6% 48.4% FY21 216 151 367	54.7% 55.6% F(C) 10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7% 52.3% FY22 155 152 307	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7% 47.3% 100.0%	N AND RESIDENT ENROLLMEN
REGION ALL SCH. HIGH SCHOOL	Found. Enro Ayer Shirley Resid. Enrol Ayer Shirley Resid. Enrol Ayer Shirley Resid. Enrol Ayer Shirley Resid. Enrol	Resident Enrol 50% Blend NROLLMEN 10/01/17 951 783 1734 54.8% 45.2% FY18 213 156 369 57.7% 42.3% FY18 199 177	T DATA 10/01/18 980 757 1737 56.4% 43.6% FY19 196 166 362 54.1% 45.9%	962 728 1690 56.9% 43.1% FY20 179 161 340 52.6% 47.4%	929 713 1642 56.6% 43.4% FY21 173 162 335 51.6% 48.4% FY21 216 151	54.7% 55.6% F(C) 10/01/21 959 699 1658 57.8% 42.2% FY22 190 208 398 47.7% 52.3% FY22 155 152	45.3% 44.4% DUNDATIO Share 56.5% 43.5% 100.0% Share 52.7% 47.3% 100.0% Share 54.7% 45.3%	N AND RESIDENT ENROLLMEN

#	FEDERAL GRANTS	Sal.	Sal.	Sal.	Sal.	Ехр.	Ехр.	Exp.	Exp.	Certified		Certified	Certified	Certified
		Admin.	Teacher	Stipend	Para	Services	Supplies	Other	MTRS/Ben.	FY23	FTEs	FY22	FY21	FY20
140	Teacher Quality			59,645		9,000	7,236	5,000	1,184	82,065		82,065	82,065	81,443
180	Title III English Lang. Acq.			27,856						27,856	0.0	27,856	27,856	27,856
240	Spec. Educ.				362,591	115,241				477,832	16.0	477,832	477,832	474,639
309	Title IV									0		0	0	30,414
305	Title One		370,135	4,557	34,100	29,000	8,821	4,000	44,242	494,855	3.6	494,855	494,855	490,784
										1,082,608	19.6	1,082,608	1,082,608	1,105,136
#	STATE GRANTS	Sal.	Sal.	Sal.	Sal.	Exp.	Exp.	Exp.	Exp.	Certified		Certified	Certified	Certified
		Admin.	Teacher	Stipend	Para/Adm.	Services	Supplies	Equ. Trav.	Other	FY23	FTEs	FY22	FY21	FY20
237	MA Family Network	44,268			43,892	4,300	9,040	1,900	2,500	105,900	2.2	105,900	105,900	105,900
262	Early Childhood				24,201					24,201	0.8	24,201	24,201	24,161
										130,101	3.0	130,101	130,101	130,061

Total	1.212.709	22.6	1.212.709	1.212.709	1.235.197

Found. Enrollment Detail	FY19	FY20	FY21	FY22	FY23		
Ayer Total							
Ayer Vocational*							
Ayer - ASRSD	951	980	962	929	959		
Shirley Total							
Shirley Vocational*							
Shirley - ASRSD	783	757	728	713			
						5 Yr. Avg.	
Ayer + Shirley - ASRSD	1734	1737	1690	1642	1658	1692	
Summary	FY19	FY20	FY21	FY22	FY23		
Summary Ayer - ASRSD	FY19 951	FY20 980	FY21 962	FY22 929	FY23 959	956	56.51%
	_				959	956 736	56.51% 43.49%
Ayer - ASRSD Shirley - ASRSD	951	980	962	929	959 699	736	
Ayer - ASRSD	951 783	980 757	962 728	929 713	959 699 57.8%	736 56.51%	
Ayer - ASRSD Shirley - ASRSD Ayer - %	951 783 54.8% 45.2%	980 757 56.4% 43.6%	962 728 56.9% 43.1%	929 713 56.6% 43.4%	959 699 57.8% 42.2%	736 56.51% 43.49%	
Ayer - ASRSD Shirley - ASRSD Ayer - %	951 783 54.8% 45.2%	980 757 56.4% 43.6%	962 728 56.9% 43.1%	929 713 56.6% 43.4% Oct. 1	959 699 57.8% 42.2%	736 56.51% 43.49% FY19	
Ayer - ASRSD Shirley - ASRSD Ayer - %	951 783 54.8% 45.2%	980 757 56.4% 43.6%	962 728 56.9% 43.1%	929 713 56.6% 43.4%	959 699 57.8% 42.2%	736 56.51% 43.49%	